



**SFERS**  
San Francisco Employees' Retirement System

City and County of San Francisco  
Employees' Retirement System

**RETIREMENT BOARD**  
**INVESTMENT COMMITTEE**  
**MINUTES**

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**Wednesday, November 17, 2021**

1:00 PM

**Meeting Held by Teleconference Pursuant to the Governor's Executive Order N-29-20 and the Fifth Supplement to Mayoral Proclamation Declaring the Existence of a Local Emergency**

**During the Coronavirus Disease (COVID-19) emergency, the Retirement System's regular meeting room, 1145 Market Street, 6th Floor, is closed.** Commissioners and Retirement Staff will convene remotely. The public may listen to the committee meeting "live" by **dialing 415-655-0001 and using Access Code: 146 902 0103** and will be able to provide public comment during the meeting using this live call-in. The public is encouraged to submit comments in advance of the meeting either by: (1) email to [sferspubliccomment@sfgov.org](mailto:sferspubliccomment@sfgov.org) or (2) recording your public comment on the Retirement System's public comment line 415-487-7020. Public comments submitted by 5:00 p.m. PST, Friday, November 12, 2021 will be included in the record.

**MISSION STATEMENT**

*San Francisco City and County Employees' Retirement System is Dedicated to Securing, Protecting and Prudently Investing the Pension Trust Assets, Administering Mandated Benefit Programs, and Providing Promised Benefits.*

**INVESTMENT COMMITTEE MEMBERS**

Leona Bridges  
Al Casciato  
Joseph Driscoll  
Shruti Gandhi, Vice Chair  
Scott Heldfond, Chair  
Ahsha Safaí  
Brian Stansbury

Jay Huish  
*Executive Director*

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Materials accompanying the agenda are available for public inspection and copying at SFERS, 1145 Market Street, 7th Floor. For additional information, please contact Darlene Armanino, Executive Assistant, at (415) 487-7012.

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Sunshine Ordinance Task Force  
City Hall  
1 Dr Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102-4689  
(415) 554-7724  
by fax at (415) 554-7854  
or by email at [sotf@sfgov.org](mailto:sotf@sfgov.org)

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## Investment Committee Meeting

PUBLIC COMMENT CALL-IN: 415-655-0001    Access Code: 146 902 0103

### Providing Public Comment

- Each speaker will be allowed 2 minutes to speak. Comments or opportunities to speak during the public comment period are available via phone call by calling (415) 655-0001, access code [146 902 0103], then '#' and then '#' again.
- When connected you will hear the meeting discussions, but you will be muted and in listening mode only.
- When your item of interest comes up, dial \*3 to be added to the speaker line. Best practices are to call from a quiet location, speak clearly and slowly, and turn down your television, radio or computer.

**OPENING CALENDAR**

<b>1. Roll Call</b>	Commissioner Bridges	1:06 pm
	President Casciato	1:06 pm
	Commissioner Driscoll	1:06 pm
	Commissioner Gandhi	1:06 pm
	Commissioner Heldfond	1:06 pm
	Commissioner Safaí	Absent
	Commissioner Stansbury	Absent

**2. 111721-02                                      General Public Comment**

Chair Heldfond called for General Public Comment.

There were no callers and General Public Comment was closed.

**3. 111721-03      Action Item                      Approval of the Minutes of the September 15, 2021 Investment Committee Meeting**

Documents provided to the Committee prior to the current meeting: Draft Minutes of the September 15, 2021 Investment Committee Meeting

Chair Heldfond called for public comment.

There were no callers and public comment was closed.

**Action:** Moved by Commissioner Bridges, Seconded by President Casciato, to approve the Minutes of the September 15, 2021 Investment Committee Meeting.

Ayes: Commissioners Bridges, Casciato, Driscoll, Gandhi, Heldfond

Absent: Commissioners Safaí, Stansbury

**4. 111721-04      Discussion Item      Investment Implications of Recent Regulatory Changes in China**

Documents provided to the Committee prior to the current meeting: Staff Memorandum, Staff Presentation, Asia Alternatives Presentation, J.P. Morgan Asset Management Presentation.

Kurt Braitberg, Interim Chief Investment Officer, presented an oral and written report on investment implications of recent regulatory changes in China.

Melissa Ma, Asia Alternatives, presented an oral and written report on the following:

- China's transition to Common Prosperity and Dual Circulation Model
- Current Regulatory Storm
- Impact on Investors
- Private Equity Investment Implications
- Asia Private Equity Market Overview

Gabriela Santos, JP Morgan, presented an oral and written report on the following:

- Evolution of China's economy
- Contribution to GDP growth
- China's recent regulations with different sectors
- Five-year plans
- Importance of trade to China
- The emergence of the middle class
- Technology progress
- China's self-sufficiency rate for key technologies
- China-U.S. economic relations
- China's housing market in global context
- Income and wealth inequality
- Emission targets and energy mix
- Annual returns and intra-year declines
- Chinese equity market corrections and subsequent performance
- Chinese equity market dispersion
- Onshore equities: Market opening
- Sector composition of offshore and onshore equities
- Onshore equities and global portfolios
- Chinese equities: Valuations
- Bond index weightings to China
- Chinese offshore credit spreads and bond market returns
- Bond market and yields by country
- Diversification benefits of Chinese bonds

The Committee reviewed and discussed the material and engaged in a question and answer session with staff.

Chair Heldfond called for public comment.

There were no callers and public comment was closed.

**Action:** This is a discussion only item.

**5. 111721-05 Discussion Item Investment Committee Good of the Order**

Committee members may request that any matter be calendared at a future meeting. All such requests shall be calendared in a reasonable time. (Board Operations Policy ¶24.) The Committee will not discuss any items requested to be calendared until a subsequent meeting when the matter is included on the agenda with the required public notice.

Chair Heldfond called for public comment.

There were no callers and public comment was closed.

**Action:** This is a discussion only item.

**6. 111721-06 Adjournment**

Having no further business, the  
Committee adjourned the meeting at 3:14 PM